Committee(s):	Dated:
Strategic Planning & Performance (Police) Committee – For information Police Authority Board – For information	26 th September 2024 2 nd October 2024
Subject: Strategic Community Engagement Plan: Keeping those who live, work and visit the City safe and feeling safe	Public
Which outcomes in the City Corporation's Corporate	Diverse engaged
Plan does this proposal aim to impact directly?	communities; vibrant thriving destination
Does this proposal require extra revenue and/or capital spending?	N
If so, how much?	£-
What is the source of Funding?	N/A
Has this Funding Source been agreed with the Chamberlain's Department?	N/A
Joint report of: Commissioner of Police & the Town Clerk	For information
Report authors: Richard Riley, Director of Police Authority & Emma Cunnington, Head of Strategy & Planning	

Summary

This report sets out a joint City Police / Police Authority and Corporation strategic community engagement plan. It is based around the four priority areas of the City Police's 2023 Neighbourhood Policing Strategy:

- 1. Preventing crime, disorder and anti-social behaviour
- 2. Protecting the vulnerable and repeat victimisation
- 3. Providing a flow of intelligence on a range of issues engagement work
- 4. Promoting a culture of trust and confidence in policing.

To achieve these outcomes, it details how teams will work together to widen engagement with the City's communities, whilst improving coordination, collaboration and communication.

Current engagement work can be found at Appendix 1. The Neighbourhood Policing Framework can be found at Appendix 2. An update on cluster panels can be found in Appendix 3, and an overview of events (joint working between City Police and City Corporation) can be found in Appendix 4.

Recommendation(s)

Members are asked to:

Note the report

Main Report

Background & Context

- 1. In late 2023, Members asked for a joint improvement plan for community engagement on crime, policing, and safety. The February Strategic Planning and Performance Committee (SPPC) received a paper proposing two priorities: to widen engagement (with a focus on businesses and workers) and improve coordination and collaboration between the City of London Police (CoLP) and the City of London Corporation (the Corporation) on community engagement.
- 2. Members were also asked to decide whether to improve cluster panels within the current structure or to move to a different model with two larger 'clusters' and involving Corporation teams relevant to crime, policing and safety. Members chose to retain and improve the current cluster structure, particularly improving their visibility to the public, but agreed there was a need for more Corporation representation at these meetings
- 3. Members also agreed that the wider improvement plan should prioritise engagement with business and worker populations, document and improve face-to-face engagement conducted by officers on the streets, and move beyond 'traditional' approaches to community engagement to take advantage of, for example, digital technology.
- 4. Overall, Members signalled a need for a 'dynamic' approach that is responsive to emerging issues and community sentiments, and reflects the City's unique circumstances i.e. the presence of large, non-resident worker and visitor communities.
- 5. In this report, 'community' can be defined as all those who live in, work in and visit the City of London. More broadly, the City of London Police (CoLP) also has a national and international 'community' due to its specialist role as National Lead Force for Fraud. Both CoLP and the City of London Corporation engage with these communities, and this year, have strengthened a joined-up approach to communicate opportunities for collaborative engagement via fortnightly Working Group meetings.
- 6. There are several drivers for improving community engagement on policing. First, to meet obligations under the Police Reform and Social Responsibility Act 2011. Second, to continue delivering the current (2022-25) Policing Plan's commitment to ensure all work carried out responds to community priorities. Third, to deliver the City Police's Neighbourhood Policing Strategy's aims to improve two-way dialogue, strengthen local partnerships, and embed a

problem-solving culture. Fourthly, to reflect the 2024-29 Corporate Plan's priority to build diverse, engaged communities. And ultimately, there is a significant driver about the need to build and enhance public trust and confidence in policing.

7. The Safer City Partnership – a body of "responsible authorities" of which both CoLP and the Corporation are members – must also engage with the community to seek views on the levels and patterns of crime, disorder and substance misuse, and on the matters that need to be prioritised by the partnership.

Current position & revised approach

- 8. Teams within the City Corporation that deal with crime and community safety have regular engagements with the City Police, and subsequently with the public. Examples of relevant teams and their engagements are set out in Appendix 1.
- 9. For the City Police, engagement is carried out through various means from workshops with businesses (like Cyber Griffin workshops) to cluster panel meetings and through a community survey to the public. Data on these means of engagement should be improved to be able to assess their effectiveness, as too should the promotion of the meetings, as it is recognised that cluster panels, in particular, are poorly attended, and questions are raised by attendees about wider community safety issues which are not always the responsibility of the Police to respond to.
- 10. It is recognised that CoLP's engagement with businesses in the community safety space could have a more consistent and holistic approach, although with some good engagement through initiatives like the Operation Mayfield business webinars which regularly attract over 100 attendees.
- 11. Since February SPPC we have reviewed Member comments and amended our proposed overall approach. We have widened engagement by:
- Establishing better contacts with the City's Business Improvement Districts and started a process of improving coordination of our engagement with them.
- Scoping out a City worker engagement event on violence against women and girls.
- Planning for opportunities to work jointly on events and initiatives around key forthcoming dates in the year, such as National Inclusion Week (September), Suicide Prevention Day (September), Black History Month (October), County Lines Intensification Week (October), Cyber Security Awareness Week (October), Islamophobia Awareness Month (November) and White Ribbon Day (November).
- The City of London Police have updated their website to include a more interactive webpage around Neighbourhood Policing, highlighting key priorities and crime statistics broken down by cluster and with a list of names of Dedicated Ward Officers for each area.

- 12. We have improved coordination and collaboration between COLP and the Corporation by:
 - establishing a fortnightly comms and engagement coordination meeting to
 a) exchange short term plans and issues, b) improve planning and
 horizon-scanning around medium-term projects, c) implement when
 agreed overall strategic improvements as set out in this paper. The
 group comprises colleagues in CoLP from Strategy & Planning,
 Communications, Local Policing and Professionalism and Trust, and
 colleagues in CoLC from Communications (including the Head of
 Community Engagement), Community and Children's Services,
 Environment and the Police Authority team.
 - Increasing Corporation representation at cluster panels was raised at the Corporation's Executive Leadership Board.
 - Facilitated a workshop between COLP and relevant City Corporation business units to establish a tripartite (CoLP, CoL and Members) approach to community engagement/cluster panels.
- 13. We intend using the City Police's Neighbourhood Policing strategy as a framework to guide our community engagement work going forward. Appendix 2 sets out the priorities for this work, what each mean in a communications and engagement context, and key delivery activity for each.
- 14. One mechanism of engaging with the City's communities is through the use of Cluster Panels. Members had previously directed the City of London Police and City of London Corporation to work more closely together to deliver Cluster Panels more effectively. More detail about the current position of this work can be found in Appendix 3 of this report. Essentially, the new community engagement model focuses on adding senior City Corporation officers from the Environment and Community & Children's Services teams, to which the City Police have proposed they attend 6 meetings a year once current residential engagement has been mapped across the clusters to ensure deconfliction and coordination. These meetings will be divided based on specific cluster panels that match the joint priorities between the teams and the specific cluster. This proposal is being considering by the Environment and CCS teams, and a meeting has been set up in early October to discuss the specifics and operationalise this proposal with the aim of 'go live' for November 2024. In addition, the City of London Police will be organising two City-wide business meetings per year from 2025 – again with an invitation for relevant City of London Corporation departments to be present and answer queries and concerns from the business community.
- 15. Further to the report on resident engagement given to the Communications and Corporate Affairs Sub Committee in April, the Police Authority Team has met the lead Member for resident engagement (Jacqui Webster) to discuss the "resident reset" ambition and its alignment with this work. Officers will ensure engagement work is complementary, and not duplicative.
- 16. The Community Engagement Working Group (mentioned above) will maintain a focus on this work and prepare a quarterly report for the Strategic Planning & Performance Committee (SPPC), tracking activity and measuring impact.

Ultimately, the aim should be that effective engagement with communities assists in increasing trust and confidence in the City Police and in reduced levels of crime in the City.

17. Appendix 4 of this report provides Members with an oversight of key recent and future stakeholder and community events. The forward looking element of this calendar will be developed further and submitted as part of future SPPC update reports.

Corporate & Strategic Implications

- 18. Strategic implications By improving engagement with our communities, we will better understand public perceptions, thus improving our service to the public. This will help to achieve one objective of the current Policing Plan, keeping those who live, work, and visit the City safe and feeling safe. It will also help to contribute to the Policing Plan 2025-28 (and those in the future), and the Safer City Partnership Strategy 2025-28. By working together, CoLP and the Corporation will better collaborate and improve ways of working.
- 19. Financial implications can be contained within current budgets.
- 20. Resource implications No new resource is required to deliver this however this strategic plan requires a matrix working approach with officers from City of London Police, the Police Authority, Community Safety Teams, Environment and Community and Children's Services working closely together to achieve shared objectives.
- 21. Legal implications effective community engagement will support our legal obligations under the Police Reform and Social Responsibility Act 2011.
- 22. Risk implications none.
- 23. Equalities implications When implementing plans under these priorities, we will continue to be mindful of the Public Sector Equality Duty 2020, and ensure there is no negative impact on people protected by existing equality legislation. The proposals in this report intend to improve accessibility for the whole community to engage and to better understand service needs. All proposals will be in line with CoLP's Equity, Diversity, and Inclusion Strategy 2024.¹
- 24. Climate implications none.
- 25. Security implications none.

Conclusion

¹ CoLP's EDI Strategy 2024

- 26. This report sets out the City of London Police and City of London Corporation's strategic plan on improving engagement with our local communities in order to prevent crime, protect the vulnerable, improve intelligence, and increase trust and confidence by widening engagement and improving coordination, collaboration, and communication across the City.
- 27. CoLP and the Police Authority will continue to explore how communications and engagement can be improved, drawing upon guidance issues by the Association of Police and Crime Commissioners, College of Policing, and good practice elsewhere in policing. Our approach will continue to seek opportunities to maximise benefits of a coordinated approach across the City.

Appendices

Appendix 1 – City Corporation community engagement work carried out in partnership with the CoLP

Appendix 2 – Neighbourhood policing priority framework

Appendix 3 – Cluster Panels

Appendix 4 – Engagement Plan / Forward Look

Appendix 1

City Corporation community engagement work carried out in partnership with the CoLP

Team	Engagement carried out with CoLP
Cleansing and City Gardens	Involvement is mainly with regards to ASB. Officers have regular, weekly catch ups with them to feedback on hotspots etc. and are involved via the ASB working group and on homelessness issues.
Policy & Projects	Officers work with the CoLP on engagement as part of our Vision Zero Action Plan, currently with a focus on encouraging safer behaviours by people cycling
Trading Standards Team	Work with the Police on Operation Broadway which is a multi-agency taskforce targeting investment fraud. The serviced office providers and mail forwarding businesses in the City are part of the Community, drop in visits by the Police Neighbourhood Officers are critical to gathering intelligence, building relationships and communication. The partnership between Trading Standards and the City of London Police has ensured and sustained the success of Operation Broadway, our TS team have offered to develop a script that Police Officers could use when dropping in on businesses to assist with this process.
	The TS team are also keen to work with Community Safety to educate the occupiers of flats about the dangers of charging ebikes and scooters as there have been several instances of serious house fires connected with this activity.
Pollution (Environmental Health) Team	Officers are working with the Community Safety Team on anti-social behaviour with the Police to make it simpler for residents and officers to understand how the authority deal with ASB and who is responsible. This is part of the wider work Ian Hughes co-chairs as part of the Safer City Initiatives. Officers are also working on ASB with the Community Safety team and the Police on a leaflet specifically for Barbican residents to explain who deals with what and how the CoL Corporation responds to complaints.

	Working with the Police to assist in the control of busking in the City. Police are needed as it can be difficult to obtain the correct information from the Buskers, large crowds present etc.
Pollution & Licensing Team	Officers from both teams attend the regular "Operation Reframe" events which is a high-visibility policing activity where local authority officers work directly with the Police on a range of activities, most of which are associated with the night-time economy (NTE), improving the understanding and relationships between the various regulatory regimes.
Licensing Team	Has various partnership working groups with City Police including:
	Weekly NTE partnership meeting which is attended by CoLP, licensing, pollution, and cleansing – these are informal meetings where incidents from the previous week and weekend are discussed and joint actions agreed
	Attend CoLP Cluster Meetings attended by businesses, residents and members as required to discuss licensing matters arising in neighbourhood areas
	Licensing Forum – we work with CoLP to provide relevant presentations and facilitate discussions at the annual licensing forum
	Currently working with police to control proliferation of unlicensed street collectors in the City
	Work with a variety of stakeholders in conjunction with the Commercial & Pollution Teams on City events, attending Safety Advisory Groups
Commercial (Environmental Health)	Work with the Police when investigating accidents (non-traffic related), conducting joint investigations on fatal accidents in accordance with the work-related deaths protocol.
Team	Work with the Police and Community Safety Teams to advise on H&S for events held in the City, offering independent oversight and acting as a "critical friend" for all parties
Pollution & Commercial Environmental Health Teams	Collaborate with the Police on the investigation of completed suicides in conjunction with the Coroner and on suicide prevention; giving advice to businesses as part of the Suicide Prevention Steering Group.

A new dedicated lead officer for suicide prevention role has been created which will sit within the Commercial EH Team, this post will work with the community, the CoLP and the City Bridge Foundation to develop a City-wide Suicide Prevention Charter, form a City-led private sector suicide prevention network and continue to work with CBF to assess and review suicide prevention measures, including physical and virtual measures on CBF-owned bridges. The lead officer's responsibilities will be to coordinate and oversee the implementation of these recommendations and to work on enhancing suicide prevention cooperation through initiatives such as the Lord Mayor's Appeal and the City Belonging Project. They will work to strengthen relationships with the City's businesses and external organisations and with neighbouring boroughs; Southwark where the southern side of Southwark Bridge, Tower Bridge and Millenium Bridge are each located, and Tower Hamlets in which the northern side of Tower Bridge is located

Air Quality Team

Work with Community & Children's services, residents, workers, schools, business, Barts Health NHS, The GLA, Transport for London, London Councils, London Boroughs, London Universities, the Port of London Authority and the Cross River Partnership as well the Government and the Environment agency to improve air quality across London.

CoLC is a leader for AQ policy and were awarded funding from the Mayor of London to establish a Low Emission Neighbourhood which included the installation of electric vehicle charging points and improving local cycle parking facilities, installation of green infrastructure, all undertaken in conjunction with City Operations.

The Team carry out AQ monitoring in schools and around our residential areas, run events to educate children and residents and engage with businesses to reduce their impact on local air pollution.

Neighbourhood policing priority framework

Priority	What does this mean in a comms and engagement context	Areas for delivery	Measures to address
PRIORITY 1: Prevent crime, disorder and anti-social behaviour	By engaging with our communities, we will aim to prevent crime, disorder and anti-social behaviour.	 Ensure consistent two-way dialogue with communities through formal and informal forums such as Cluster Panel meetings and Neighbourhood Surgeries, to understand the priorities and expectations of our communities, so we can provide a policing service that is reflective of their specific needs and concerns Establish and strengthen local partnerships with diverse community groups such as Resident Associations, Business Improvement Districts and Licensing Forums, to work together to promote community cohesion Work with City of London Engagement Teams to enable efficient, timely and direct crime prevention messaging to specific groups 	Disseminating effective crime prevention advice, and engaging communities in problem-solving. The Police Authority Team are exploring scope for new wave of crime prevention communications, initially targeting theft / bagsnatching. This is a precursor to wider collaboration on crime prevention, such as information packs to new businesses, engagement with retail sector.

PRIORITY 2: Protect the vulnerable and reduce repeat victimisation	By better engaging with our communities, we hope to see that the vulnerable are protected and repeat victimisation is reduced as a key outcome.	within our communities, as necessary. Actively participating in safeguarding initiatives aimed at protecting vulnerable people, including educating the community about recognising signs of vulnerability, providing advice of personal safety, and raise awareness about relevant support services Work with the Community Safety Team in the City of London Corporation to enable timely communication with vulnerable groups within our communities as necessary Support Operation Reframe (a partnership	Ensuring that engagement reaches the more vulnerable, providing targeted advice and support to vulnerable people based on dialogue. We know that we have key areas of improvement within this priority, such as needing to have a clearer picture and profile of City communities, and needed to be better at reaching beyond set-piece engagements to actually reach vulnerable communities.
		1	
		presence and early intervention.	
PRIORITY 3: Provide a flow of community intelligence on a range of issues	Through two way dialogue with the community we aim to gather intelligence to help identify and prevent crime and	 Developing a City of London Community Profile, refreshed annually, that brings together data from various 	Improving our understanding of the crime and safety priorities and concerns of City communities, and using this to

anti-social behaviour issues in the City working in collaboration with our partners. sources to map our communities, and ensure that our engagement activities have clear purpose, are well informed, and are targeted appropriately

- Working with City of London Corporation
 Community Safety Teams to explore all opportunities for two way dialogue with our communities
- Helping the City of London Police understand the drivers for the significant changes to crime trends based on local knowledge and understanding.

inform priorities and tasking. We know that key areas for improvement within this priority includes the need to improve engagement of all communities in surveying as current response rates have been low, and we need to engage workers as current channels tend to favour towards concerns of our residents.

For instance, CoLP are leading work to expand engagement with hotel sector to better identify hidden harms, while the Police Authority is paying £45,000 to join 'Beacon' programme for Employer Initiative on Domestic Abuse. This presents us opportunities to engage City businesses on domestic abuse, encourage others to sign up, develop internal comms on identifying & better responding to DA in workforce. DA is rising in City and comes in context of national priorities on VAWG.

PRIORITY 4: Promote a culture of trust and confidence	It is vital that the City of London Police and City of London Corporation build trust	Providing named Dedicated Ward Officers across the City who are	The City Police and Police Authority team jointly to deliver engagement with City staff networks on experiences of matters relating to community safety in the City (such as acquisitive crime, nuisance and dangerous cycling, violence in NTE, and sexual offences). Demonstrating that we are listening to communities and responding to their priorities.
	and confidence with our communities by operating with integrity, fairness and respect and engaging regularly with all our communities. We are working to achieve this outcome by:	accessible and accountable for local policing issues, who commit to an annual calendar of community events Using online engagement tools and social media to listen to, inform and understand our communities Providing platforms and forums to listen to young people and seek their views on policing provisions in the City driven by a dedicated schools officer. Involving communities in our decision-making through Independent Advisory and Scrutiny Groups,	We know that key areas for improvements are around the approach to making cluster panels more effective (more detail in Appendix 1) and we need to be better at using social media as a two way comms tool.

networks and other	
consultative groups	
Working with City of	
London Corporation	
Engagement Teams to seek	
opportunities to promote a	
sense of belonging within our	
communities.	

Cluster Panels

Background - Cluster Panels were initially set up by the City of London Police to help understand the priorities and expectations of our communities so CoLP could provide a policing service reflective of their specific needs and concerns. It soon became apparent that many of the issues raised by attendees at Cluster Panels were relevant to the City of London Corporation, and it was therefore suggested that these meetings were attended jointly to ensure they were most effective for our communities.

Why and how do we do Cluster Panels?

- These are community meetings intended to be made up of local people, business representatives, and other stakeholders. All of which come together to assess concerns identified through community engagement and crime / anti-social behaviour (ASB) analysis – establishing priorities for policing in that area.²
- The City is broken down into six 'clusters', compromised of several smaller wards.³ Each cluster has its own team of Dedicated Ward Officer (DWO). This model is designed with the community in mind, giving residents and businesses a single point of contact for their area. This sense of approachability intends to help the force respond to live-crime, and increase crime prevention.

Previous Cluster Model:

- Quarterly meetings for the City's six current clusters.
- Meetings were attended by Local Policing at CoLP, despite issues being broader than policing, i.e. environmental / climate issues, and issues not illegal but considered anti-social.

New Cluster Model:

- In an effort to increase attendance at cluster panels and to make them
 more effective, efficient and consistent, cluster panel meetings are now
 being held bi-annually for the City's six current clusters. In 2024, there
 will be meetings for each cluster in July/August and November. In
 2025, they will be held in May and November. In addition, two Citywide business meetings will take place per year from 2025 onwards.
- Conversations between the City Police and City Corporation have led to a new proposed Cluster Panel model. The proposed model focuses on adding senior City Corporation officers from the Environment and CCS teams, to which the City Police have proposed they attend 6 meetings a year once current residential engagement has been

² NHP Newsletter October 2023 (cityoflondon.police.uk)

³ Bank, Barbican, Fenchurch St., Fleet, Liverpool St., and Monument.

mapped across the clusters to ensure deconfliction and coordination. These meetings will be divided based on specific cluster panels that match the joint priorities between the teams and the specific cluster. This proposal is being considering by the Environment and CCS teams, and a meeting has been set up in early October to discuss the specifics and operationalise this proposal.

• Upcoming* cluster panel meetings are taking place as follows:

Date & time	Cluster	Topics	Venue	City of London Corporation attendance?
6 th November 2024, TBC	Bank	Local authority issues Q4 Local Crime Stats Crime Prevention Advice Policing Plan Priorities Feedback	TBC	Yes (TBC)
7 th November 2024, 15:00	Fenchurch	Local authority issues Q4 Local Crime Stats Crime Prevention Advice Policing Plan Priorities Feedback	Portsoken Community Centre	Yes (TBC)
13 th November 2024, TBC	Fleet	Local authority issues Q4 Local Crime Stats Crime Prevention Advice Policing Plan Priorities Feedback	TBC	Yes (TBC)
14 th November 2024, TBC	Monument	Local authority issues Q4 Local Crime Stats Crime Prevention Advice Policing Plan Priorities Feedback	TBC	Yes (TBC)
20 th November 2024, TBC	Liverpool Street	Local authority issues Q4 Local Crime Stats Crime Prevention Advice	TBC	Yes (TBC)

		Policing Plan		
		Priorities Feedback		
27 th November 2024, TBC	Barbican	Local authority issues Q4 Local Crime Stats	ТВС	Yes (TBC)
		Crime Prevention Advice Policing Plan Priorities Feedback		
6 th May 2025, TBC	Fleet	Q1&2 Local Crime Stats Crime Prevention Advice	ТВС	No (TBC)
7 th May 2025, TBC	Bank	Q1&2 Local Crime Stats Crime Prevention Advice	ТВС	No (TBC)
13 th May 2025, TBC	Fenchurch	Q1&2 Local Crime Stats Crime Prevention Advice	ТВС	No (TBC)
14 th May 2025, TBC	Barbican	Q1&2 Local Crime Stats Crime Prevention Advice	ТВС	No (TBC)
20 th May 2025, TBC	Monument	Q1&2 Local Crime Stats Crime Prevention Advice	ТВС	No (TBC)
21 st May 2025, TBC	Liverpool Street	Q1&2 Local Crime Stats Crime Prevention Advice	TBC	No (TBC)
4 th November 2025, TBC	Fleet	Local Authority Issues Q3&4 Local Crime Stats Crime Prevention Advice	TBC	Yes (TBC)
5 th November 2025, TBC	Bank	Local Authority Issues Q3&4 Local Crime Stats Crime Prevention Advice	TBC	Yes (TBC)
11 th November 2025, TBC	Fenchurch	Local Authority Issues	TBC	Yes (TBC)

		Q3&4 Local Crime Stats Crime Prevention Advice		
12 th November 2025, TBC	Barbican	Local Authority Issues Q3&4 Local Crime Stats Crime Prevention Advice	TBC	Yes (TBC)
18 th November 2025, TBC	Monument	Local Authority Issues Q3&4 Local Crime Stats Crime Prevention Advice	TBC	Yes (TBC)
19 th November 2025, TBC	Liverpool Street	Local Authority Issues Q3&4 Local Crime Stats Crime Prevention Advice	TBC	Yes (TBC)

^{*}Date, time, and location are subject to booking and confirmation

Engagement Plan / Forward Look

Explanation – This appendix sets out recent and planned engagement opportunities and the key audiences targeted by such opportunities.

The Community Engagement Working Group is also working on a medium- and long-term forward plan that will note down engagement opportunities for residents, workers/businesses and visitors to the City of London. These opportunities will include consultations, events, and challenges for the City Corporation and the City of London Police to carry out, either individually or together.

Date	Residents	Workers / Businesses	Visitors	Organised by / Attended by
08/07	Policing Plan Consultation Live	Policing Plan Consultation Live	Policing Plan Consultation Live	CoLP Corporate Services (CSD)
13/07	Middlesex St. Estate Community Event	Middlesex St. Estate Community Event		CoLP Local Policing (LP)
30/07	Crime Prevention Stand – Finsbury Circus	Crime Prevention Stand – Finsbury Circus	Crime Prevention Stand – Finsbury Circus	CoLP LP
31/07 – TBC/09	Cluster Panels	Cluster Panels		CoLP LP
02/08	Shoe Lane Family Fun <i>Day</i>			CoLP LP
05/08 & 16/08		CoLP Readiness amidst National Riots		
06/08 – 08/08	100 Liverpool St. (Mall) Crime Prevention Stand	100 Liverpool St. (Mall) Crime Prevention Stand	100 Liverpool St. (Mall) Crime Prevention Stand	CoLP LP
15/08	Mansell St. BBQ	Mansell St. BBQ		CoLP LP
16/08	Crime Prevention Webinar (National Unrest)	Crime Prevention Webinar (National Unrest)		CoLP LP
19/08		One New Change Security Meeting		CoLP LP
21/08	Crime Prevention Webinar (phone snatching & drink spiking) / Meet your DWO	Crime Prevention Webinar (phone snatching & drink spiking) / Meet your DWO		CoLP LP
22/08	High-Vis Day	High-Vis Day	High-Vis Day	CoLP LP

05/09		Black Apprentice		CoLC
		Network Event		
09/09		PAB Dinner		CoLC
09/09	999 flag raising	999 flag raising		CoLC
	ceremony	ceremony		
10/09	Crime Prevention	Crime Prevention	Crime Prevention	CoLP LP
	Stand – 69 Old	Stand – 69 Old	Stand – 69 Old	
	Broad Street	Broad Street	Broad Street	
11/09	IASG Meeting	IASG Meeting	IASG Meeting	
Mid-		Spiking Awareness	Spiking	CoLP LP
September		Week	Awareness Week	
October	Black History Month	Black History Month	Black History	CoLC
	events	events	Month events	
22/10	City Question Time	City Question Time		CoLC
31/10-1/11	Diwali events	Diwali events	Diwali events	CoLC
11/11	IASG Meeting	IASG Meeting	IASG Meeting	
4/12	City Question Time	City Question Time		CoLC